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| OP Code: RF21MBA059  | D    |  |  |      |  |  |  |
| OP Code: Krziwidausy | Reg. |  |  |      |  |  |  |
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## **GIET UNIVERSITY, GUNUPUR – 765022**

AR 21

M. B. A (Third Semester) Examinations, February – 2023

## 21MBAOM23003 - Operations & Materials Management

Time: 3 hrs Maximum: 60 Marks

(The figures in the right hand margin indicate marks.)

| PART - A   |   |     |     | $2 \times 10 = 20 \text{ Marks}$ |  |  |  |  |
|--|---|-----|-----|----------------------------------|--|--|--|--|
| Q.1. Answer <i>ALL</i> questions   |   |     | CO# | Blooms<br>Level                  |  |  |  |  |
| a. Explain Innovative management   |   |     |     | K2                               |  |  |  |  |
| b. Name the five well-recognised operations performance measures.                          |   |     |     | K2                               |  |  |  |  |
| c. The concepts of operation Management- comment   |   |     |     | K2                               |  |  |  |  |
| d. Name the level of operations management   |   |     |     |                                  |  |  |  |  |
| e. Deduce capacity management.   |   |     |     | K2                               |  |  |  |  |
| f. Name the improvements can be made to achieve operational management productivity goals? |   |     |     |                                  |  |  |  |  |
| g. I   |   | CO2 | K2  |                                  |  |  |  |  |
| h. Explain Green Logistics   |   |     |     | K2                               |  |  |  |  |
| i. Step in value chain analysis  |   |     |     | K2                               |  |  |  |  |
| j. l   | Explain Inbound logistics.  |     | CO3 | K2                               |  |  |  |  |
| $\mathbf{PART} - \mathbf{B}$   |   |     |     |                                  |  |  |  |  |
| Answ   | Answer ALL questions  Mark  |     |     |                                  |  |  |  |  |
| 2. a.  | Define operations strategy and the process of operations strategy (OR)  | 8   | CO1 | K2                               |  |  |  |  |
| b.   | b. Discuss innovative management and the classification in innovative management  |     | CO1 | K2                               |  |  |  |  |
| 3.a.   | Discuss Vertical integration and outsourcing (OR)   | 8   | CO1 | K2                               |  |  |  |  |
| b.   | Discuss the decisions on capacity and capacity expansion from the point of Capacity strategy                              | 8   | CO2 | K2                               |  |  |  |  |
| 4.a.   | 'Competitiveness is driven by customer wants and needs'- Explain.  (OR)   | 8   | CO2 | K2                               |  |  |  |  |
| b.   | Explain and discuss the concept of positioning. Why would a company not want to keep changing to confuse its competition? | 8   | CO2 | K2                               |  |  |  |  |
| 5.a.   | Elaborate strategic planning and the four phases in the evolution of strategic planning.                                  | 8   | CO3 | K2                               |  |  |  |  |
|  | (OR)  |     |     |                                  |  |  |  |  |
| b.   | Explain strategic sourcing. Distinguish Strategic sourcing vs. procurement.   | 8   | CO3 | K2                               |  |  |  |  |
| 6.a.   | a. Describe quality management and its merits and demerits. 8 (OR)  |     | CO3 | K2                               |  |  |  |  |
| b.   | Discuss the benefits of a proper supplier quality management process and supplier selection criteria and strategies       | 8   | CO3 | K2                               |  |  |  |  |
|  | End of Paper  |     |     |                                  |  |  |  |  |