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Total Number of Pages : 2

AR-19

MBA

MBA 1ST SEMESTER EXAMINATIONS (REGULAR), NOV/DEC 2019

MB-106 – Managerial Theories, Approaches and Functions

Time : 3 Hours

Maximum : 100 Marks

The figures in the right hand margin indicate marks.

PART – I: (Multiple Choice Questions) 10x1=10 Marks

Q.1. Answer All Questions.

- a Leadership of a Manager belongs to _____.
a) Interpersonal role b) Informational role c) Decisional role d) None.
- b Contribution towards management by Douglas McGregor is
a) Time Study b) Motion study c) Methods Study d) X & Y Theories.
- c Management By Objectives concept contributed by _____.
a) Henry Fayol b) Peter F. Drucker c) Barnard d) Rensis Likert.
- d _____ organisation represents the structure, job title, line authority relations.
a) Formal (ii) Informal (iii) Line (iv) Staff (v) Line and Staff.
- e The line of authority from the top executive to the bottom of the employee is known as
a) Unity of Command b) Chain of Command c) Span of Control d) All.
- f _____ is the authority should be assigned at lower levels of organisation.
a) Delegation b) Unity of direction c) Unity of command d) Job instructions
- g Short term goals that contribute to the implementation of _____ plans.
a) Strategic b) Operational c) Tactical d) Day-to-day.
- h Which one is the most important technic in Decision making?
a) Pareto Analysis b) Ratio analysis c) Factor analysis d) Thumb rule.
- i _____ is measurable outcome which serves as the basis for evaluating performance.
a) Bench marking b) Break-even-point c) Standard d) All.
- j _____ controls are employed while implementation of plans is going on to regulate the ongoing activities.
a) Strategic b) Managerial c) Operational d) Concurrent

PART – II(A): (Short Answer Questions) 10x2=20 Marks

Q.2. Answer ALL questions

- a Define Scientific Management.
- b Explain behavioural approach of Management.
- c What is Management By Objectives?
- d Explain Span of Management.
- e What is Organisation Culture?
- f What do you mean by Departmentalization?
- g Explain Management By Exception.



- h Briefly define Planning Premises.
- i Define Decision Tree.
- j What is Change Management?

PART – II(B): (Short Answer Questions)8x5=40 Marks

Q .03. Answer *Any Eight from the following* questions

- a. Describe the basic functions of Management.
- b. Explain the levels of Management.
- c. Discuss the modern approaches of Management.
- d. Distinguish between formal and informal organisation.
- e. Mention the different constituents of organising.
- f. How can we classify organisations? Briefly explain,
- g. Specify the principles of organisation.
- h. Why planning is important to the organisation?
- i. Describe the types of decision making.
- j. List out and briefly explain the types of planning.
- k. Explain the steps in controlling process.
- l. Principles of co-ordination – Discuss.

PART – III: Answer any two out of three 15x2=30

Only Long Answer Type Questions (Answer any Two out of Three)

Q4.

- a Dilate the managerial roles.
- b Discuss the contributions by Chester Barnand and Rensis Likert towards management.

Q5.

- a Elaborate the organising process.
- b Critically evaluate the concept of Line and Staff functions.

Q6.

- a Describe the steps in planning.
- b Explain the process of decision making