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Total Number of Pages : 03

B.Tech.
PCME4404

8th Semester Regular / Back Examination 2017-18
PRODUCTION AND OPERATION MANAGEMENT
BRANCH : CIVIL, EEE, ELECTRICAL, MECH, PLASTIC
Time : 3 Hours
Max Marks : 70
Q.CODE : C530

Answer Question No.1 which is compulsory and any five from the rest.
The figures in the right hand margin indicate marks.
Answer all parts of a question at a place.

Q1. Answer the following questions : (2 x 10)

- What are the implications of using small α in forecasting?
- Write down the generalized methodology for locational break-even analysis.
- Distinguish between standardization and simplification.
- Write short note on Travel chart.
- What is the purpose of doing aggregate planning?
- Write short notes on (i) loading (ii) dispatching
- What is the purpose of Motion Study? Give Example.
- List the elements of the operational part of FMS.
- What are the components of carrying cost?
- What is "Bill of Materials"? What is its relevance in materials planning?

Q2. a) Explain the step in Systematic Layout Design. (4)
b) Following table shows the sales forecast of internet connections in a city for last nine years. (6)

| Year | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|-------|------|------|------|------|------|------|------|------|------|
| Sales | 8 | 10 | 13 | 25 | 35 | 39 | 45 | 50 | 60 |

Find the forecast for the year 2018 using appropriate method?
How do you justify the method adopted is correct?

Q3. a) Discuss the steps of Lean Manufacturing. (5)
b) A Refrigerator manufacturing Company wants to determine how many and when to produce refrigerators to meet an anticipated demand of 6000 per year at the least total cost. The other details are given below: (5)

Production rate of refrigerators = 800 refrigerators per month

Annual demand of refrigerators = 6000 units/year

Lead time = 1 week Setup cost = Rs.1000 per production run

Value of each refrigerator = Rs.250

Carrying rate, $i = 0.24$ per year

Q4. a) An 8 hours work measurement study in a plant reveals the following: (5)
Unit's produced - 320 nos. , Idle time - 15%, Performance rating -120%, Allowances -12% of normal time. Determine the standard time per unit produced.

b) Briefly explain ABC analysis with a suitable example. (5)

- Q5.** A manufacturing company produces a certain gearbox component and wants to develop an aggregate plan for 4 months. The following production information is available. **(10)**
Demand forecast

| Month | 1 | 2 | 3 | 4 |
|--------|------|------|------|------|
| Demand | 1200 | 1100 | 1800 | 1500 |

Capacity in units

| Month | Regular Time | Over Time | Subcontract |
|-------|--------------|-----------|-------------|
| 1 | 1200 | 150 | 800 |
| 2 | 900 | 200 | 800 |
| 3 | 1000 | 350 | 800 |
| 4 | 700 | 350 | 800 |

Production Details: Beginning inventory of 110 units, Desired final inventory of 140 units, Inventory cost is Rs. 15/unit/month, Cost of subcontracting is Rs. 145/unit, Regular time cost is Rs. 100/unit and Overtime cost is Rs. 125/unit. Formulate the problem as a transportation model to determine the optimum production levels and means of production.

- Q6. a)** Briefly explain different types of production system. **(5)**
b) There are eight market locations to which a manufacturer of wooden windows expects to ship its products. The shipment volumes, X and Y coordinates of the locations are shown in the following table. Using the gravity location method, (a) find the X_c and Y_c coordinates, and (b) suggest a possible warehouse location. **(5)**

| Market Area | V_i (tonne) | X_i (km) | Y_i (km) |
|-------------|---------------|------------|------------|
| A | 8 | 2.5 | 10 |
| B | 20 | 3 | 5 |
| C | 12 | 6.5 | 8 |
| D | 10 | 11 | 10 |
| E | 30 | 11 | 8 |
| F | 20 | 10 | 4 |
| G | 40 | 13 | 3.5 |
| H | 30 | 12 | 2 |

- Q7. a)** Explain the benefits of JIT with a schematic diagram. **(5)**
b) There are five jobs to be processed through three machines M1, M2 and M3. The processing time (in hours) required for each job is given below. **(5)**

| Machine | M1 | M2 | M3 |
|---------|----|----|----|
| Job A | 11 | 10 | 12 |
| B | 13 | 8 | 20 |
| C | 15 | 6 | 15 |
| D | 12 | 7 | 19 |
| E | 20 | 9 | 7 |

Determine the optimal sequence. Find total time elapsed to complete the jobs and idle time for each machine.

Q8. Write short notes on any TWO :

(5 x 2)

- a) New Product Development
- b) Branch and Bound Technique in Scheduling
- c) Quality Circle
- d) Capacity Requirement Planning