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Total Number of Pages: 02

**M.Tech**  
**P2INCC09**

**2<sup>nd</sup> Semester Regular Examination 2016-17**  
**HUMAN RESOURCE MANAGEMENT**

**Branch: Industrial Engineering / Industrial Engineering and Management**

**Time: 3 Hours**

**Max Marks: 100**

**Q.CODE: Z822**

**Answer Question No.1 which is compulsory and any four from the rest.**

**The figures in the right hand margin indicate marks.**

**Use of statistical / Normal Table permitted. Assume any data if necessary**

- Q1 **Answer the following questions:** (2 x 10)
- a) What is of Human Resource Management?
  - b) How do you distinguish HRM from Personnel Management?
  - c) Explain briefly what is management by objectives?
  - d) What is strategic human resource management (SHRM)?
  - e) Why the conflicts arise between line and staff?
  - f) Explain briefly the term "Collective Bargaining".
  - g) Explain briefly the term "Worker's Participation in Management".
  - h) Discuss briefly different types of organizational structures.
  - i) Define reward. Mention different types of rewards?
  - j) Explain briefly the term "Collective Bargaining".
- Q2 a) Discuss importance of HRM to the organization and to all staff employed therein. (7)
- b) What are the attributes of a good HR manager? (7)
- c) Distinguish between hard HRM and soft HRM. (6)
- Q3 a) Define "Human Resource Planning." Why is HR Planning more common among large organizations than among small ones? (7)
- b) Explain briefly the different methods of forecasting used in Human Resource Planning (7)
- c) What is Human Resource Information System (HRIS)? What activities does it help organizations to perform? (6)
- Q4 a) Define recruitment and explain how it is different from selection. Discuss different methods of recruitment. (10)
- b) Explain any two traditional training methods with its advantages and disadvantages. (10)

- Q5 a) What do you understand by performance evaluation? Explain the methods of performance evaluation. (10)
- b) Explain the barriers of communication and recommend methods to overcome barriers. (10)
- Q6 a) Discuss the similarity and differences between commercial contract and employment contract. (10)
- b) A management sets the target of completing 72 jobs for each worker. The workers are promised to pay incentive according to Halsey 50-50 plan. The hourly wage rate is Rs 25/-.A worker, however could complete the whole task in 6 hours only. Calculate the total earning and hourly wage rate of a worker. (10)
- Q7 **Write short notes on any four of the following** (4 x 5)
- a) Industrial Relations (IR)
- b) Performance appraisal
- c) Cost-benefit analysis for the selection decision
- d) Mathematical models in HRP
- e) Collective Bargaining